POSTEGARK DATE NOV § 7 2014

Form 990

Department of the Treasury Internal Revenue Service

SCANNED DEC 1 2 2014)

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Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

Do not enter Social Security numbers on this form as it may be made public.

Information about Form 990 and its instructions is at www.irs.gov/form990.

2013
Open to Public Inspection

A F	or th	e 201	3 calendar year, or tax year beginning 11/01, 2013, and ending		12/31, 20 13
			C Name of organization	D Employer iden	tification number
Вс	beck fap	opicable	FREEDOM PARTNERS CHAMBER OF COMMERCE, INC.	45-3732	75 <u>0</u>
	Addie	123	Doing Business As		
—	Chang	cpatão to	Number and street (or P.O. box if mail is not delivered to street address) Room/suite	E Telaphone nun	nber
-	4		2200 WILSON BLVD STE 102-533	(703) 888	-2527
-	(10534)		City or town, state or province; country, and ZIP or foreign postal code		
\vdash	Amen		ARLINGTON, VA 22201-3324	G Gross receipts	\$ 35,852,043.
\vdash	reform	•	F Name and address of principal officer: MARC SHORT	H(a) Is this a group	
Ц.	Appec pence	pp.	2200 WILSON BLVD STE 102-533 ARLINGTON, VA 22201-332	subordinares?	
					a list. (see lostructions)
		empt st			
			WWW.FREEDOMPARTNERS.ORG	H(c) Group exempt	
				ormation: 2011 M S	tate of legal domicile: DE
Р	art I	Su	mmary	o automen on	COMPOSE
	1	Briefly	y describe the organization's mission or most significant activities: FREEDOM PARTNER	S CHAMBER OF	COMMERCE
활	1 .		ANCES ITS MEMBERS' COMMON BUSINESS INTERESTS BY PROMOT		FREEDOM AND
ğ	:		OVING BUSINESS CONDITIONS IN THE UNITED STATES, (SEE S		
Activities & Governance	2		k this box 🕨 🔲 if the organization discontinued its operations or disposed of more than		1
ឲ	3		per of voting members of the governing body (Part VI, line 1a)	· · · · · · · · ·	3 6.
ණ න	4	Numb	per of Independent voting members of the governing body (Part VI, line 1b)		4 5.
₽	5	Total	number of individuals employed in calendar year 2013 (Part V, line 2a)	<u>L</u>	5 60.
춫	8	Total	number of volunteers (estimate if necessary)		6 0
ĕ	7a	Total	unrelated business revenue from Part VIII, column (C), line 12		7a 0
	Ь	Net u	unrelated business revenue from Part VIII, column (C), line 12 nrelated business taxable income from Form 990-T, line 34 RECEIVED		<u> </u>
			bee the second of the second o	Prior Year	Current Year
_	8	Contr	ibutions and grants (Part VIII, line 1h)	O 390,770	50,000.
Revenue	9	Progr	ibutions and grants (Part VIII, line 1h)	1057,100,000	35,800,000.
8	10	Invest	tment income (Part VIII, column (A), lines 3, 4, and 7d)	5,698	2,043.
œ	11	Other	revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e).		0 0
			revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12)	57,496,468	35,852,043.
_	·		ts and similar amounts paid (Part IX, column (A), lines 1-3)	41,750,000	18,850,000.
			fits paid to or for members (Part IX, column (A), line 4)		0 0
-	4-		ies, other compensation, employee benefits (Part IX, column (A), lines 5-10)	3,700,954	. 1,655,113.
189	162				0 0
Expenses	h	Total	ssional fundraising fees (Part IX, column (A), line 11e) fundraising expenses (Part IX, column (D), line 25)		
ŭ	17		expenses (Part IX, column (A), lines 11a-11d, 11f-24e)	4,864,922	1,804,654.
			expenses. Add lines 13-17 (must equal Part IX, column (A), line 25)	50,315,876	. 22,309,767.
			nue less expenses. Subtract line 18 from line 12.	7,160,592	
7.8		INCVE		Beginning of Current Ye	
Assets or designed	20	Total	assets (Part X, line 16)	25,862,102	
S.F.	20		liabilities (Part X, line 26)	716,129	
Purd	21 22		ssets or fund balances. Subtract line 21 from line 20.	25,145,973	
	Ti il		gnature Block		
110	der ner	antice (of parism. I declare that I have examined this return, including accompanying schedules and statement	ents, and to the best of	my knowledge and belief, it is
tru	e, corre	ect, and	complete. Declaration of prepare other than officery is based on attimormation of which preparer has	any knowledge.	
		L		1(- 12	1.14
Sig	jn		Alignatuse of officer	Date	
He	re		Marc T Short President		
			Type or print name and title		
_		Print	Type preparers name Preparers signaling		
Pai	d		HAEL J ENGLE MLLA		
Pre	parer		- PVO - TT D		
Use	Only		s name DRD, LLP		
	. 40r - 10	Fam'	a address >10 8. ST. LOUIS STREET, SUITE 400 SPRINGFI		
	_		scuss this return with the preparer shown above? (see instructi		
For	Pape	rwork	Reduction Act Notice, see the separate instructions.		

Part	Checklist of Required Schedules			
			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes,"			
	complete Schedule A	_1_		Х
2	Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)?	2	Х	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to			
	candidates for public office? If "Yes," complete Schedule C, Part I	3		Х
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h)			
	election in effect during the tax year? If "Yes," complete Schedule C, Part II	4		
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues,			
	assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C,			
	Part III	5	X	
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors			
	have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If			
	"Yes," complete Schedule D, Part I	6		X
7	Did the organization receive or hold a conservation easement, including easements to preserve open space,	_		
	the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		_X_
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes,"	_		
_	complete Schedule D, Part III	8		X
9	Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a			
	custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or	١.		37
	debt negotiation services? If "Yes," complete Schedule D, Part IV	9		Х
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted	40		v
	endowments, permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V	10		Х
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI,		293	
_	VII, VIII, IX, or X as applicable.			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes,"	110	x	
L.	complete Schedule D, Part VI	11a	^	
D	Did the organization report an amount for investments-other securities in Part X, line 12 that is 5% or more	11ь		х
_	of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	110		
C	Did the organization report an amount for investments-program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		х
	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets	110		
u	reported in Part X, line 16? If "Yes," complete Schedule D, Part IX	11d		Х
	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e		X
	Did the organization separate or consolidated financial statements for the tax year include a footnote that addresses			
•	the organization's separate of consolidated infancial statements for the tax year include a foothole that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11f		Х
12 a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes,"	<u> </u>		
124	complete Schedule D, Parts XI and XII	12a		х
b	Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if			
_	the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b		Х
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		Х
	Did the organization maintain an office, employees, or agents outside of the United States?	14a		Х
	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking,			
	fundraising, business, investment, and program service activities outside the United States, or aggregate			
	foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV	14b		Х
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or			
	for any foreign organization? If "Yes," complete Schedule F, Parts II and IV	15		Х
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other			
	assistance to or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV	16		Х
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on			
	Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I (see instructions)	17		Х
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on			
	Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II	18		Х
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a?			
	If "Yes," complete Schedule G, Part III	19_		Х
	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a		Х
<u>b</u>	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b		

Part	Checklist of Required Schedules (continued)		Yes	No
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or			
21	government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21	x	
22	Did the organization report more than \$5,000 of grants or other assistance to individuals in the United States			
22	on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22		Х
22	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the			
23	organization's current and former officers, directors, trustees, key employees, and highest compensated			
		23	х	
04 -	employees? If "Yes," complete Schedule J			
24 a	\$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b			
		24a		Х
	through 24d and complete Schedule K. If "No," go to line 25a	24b		
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	240		
С	Did the organization maintain an escrow account other than a refunding escrow at any time during the year	24.5		
		24c		
	bid the organization det de dir. on bentan et les contre entre de la principal	24d		
25 a	Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction			
	with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior			
	year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ?			
	If "Yes," complete Schedule L, Part L	25b		
26	Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payable to any			
	current or former officers, directors, trustees, key employees, highest compensated employees, or			
	disqualified persons? If so, complete Schedule L, Part II	26		Х
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee,			
	substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled			
	entity or family member of any of these persons? If "Yes," complete Schedule L, Part III	27		Х
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L,			
	Part IV instructions for applicable filing thresholds, conditions, and exceptions)			
а	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28a		Х
	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete			
D	Schedule L. Part IV	28b		х
_	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof)			
С	was an officer, director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV	28c		х
		29		X
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	25		<u> </u>
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified	30		Х
	conservation contributions? If "Yes," complete Schedule M	30		
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N,			٠,
	Part 1,	31		Х
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes,"			١.,
	complete Schedule N, Part II	32		X
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations		l	
	sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I	33	X	
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III,			
	or IV, and Part V, line 1	34	X	
35 a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a	X	
b	If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a			
	controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b	X	
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable			
-	related organization? If "Yes," complete Schedule R, Part V, line 2	36	L	L
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization			
	and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R,			
	Part VI	37		X
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and		ļ	<u> </u>
50	19? Note . All Form 990 filers are required to complete Schedule O	38	X]
	19. Note, All Form 330 mers are required to complete contenue O			(2013

Par				
	Check if Schedule O contains a response or note to any line in this Part V	• • • •	• • •	لما
			Yes	No
	Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable			
	Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable	1		
C	Did the organization comply with backup withholding rules for reportable payments to vendors and			
_	reportable gaming (gambling) winnings to prize winners?	1c	X	
Za	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements filed for the calendar year ending with or within the year covered by this return 60			
.	Statements, filed for the calendar year ending with or within the year covered by this return . 2a 60 1f at least one is reported on line 2a, did the organization file all required federal employment tax returns?	2b	x	
D	Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)			
32	Did the organization have unrelated business gross income of \$1,000 or more during the year?	3a		X
	If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation in Schedule O	3b		
	At any time during the calendar year, did the organization have an interest in, or a signature or other authority			
	over, a financial account in a foreign country (such as a bank account, securities account, or other financial			
	account)?	4a		X
b	If "Yes," enter the name of the foreign country: ▶			
	See instructions for filing requirements for Form TD F 90-22.1, Report of Foreign Bank and Financial Accounts.			
	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		Х
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		Х
	If "Yes" to line 5a or 5b, did the organization file Form 8886-T?	5c		
6a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the		.,	
_	organization solicit any contributions that were not tax deductible as charitable contributions?	6a	X	
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or	e L	Х	
~	gifts were not tax deductible?	6b ∝		
7	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods			
a	and services provided to the payor?	7a		
ь	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b		
	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was			
_	required to file Form 8282?	7c		
d	If "Yes," indicate the number of Forms 8282 filed during the year			
е	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e		
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f		
g	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7g		
_	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	7h		
8	Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting			
	organizations. Did the supporting organization, or a donor advised fund maintained by a sponsoring	8		
9	organization, have excess business holdings at any time during the year?	-	-	
a	Did the organization make any taxable distributions under section 4966?	9a		
ь	Did the organization make a distribution to a donor, donor advisor, or related person?	9b		
10	Section 501(c)(7) organizations. Enter:			
а	Initiation fees and capital contributions included on Part VIII, line 12			
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities 10b			
11	Section 501(c)(12) organizations. Enter:			
а	Gross income from members or shareholders			
ь	Gross income from other sources (Do not net amounts due or paid to other sources			
	against amounts due or received from them.)	40-		
	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		
	If "Yes," enter the amount of tax-exempt interest received or accrued during the year	1		
13	Section 501(c)(29) qualified nonprofit health insurance issuers.	13a	<u> </u>	-
a	Is the organization licensed to issue qualified health plans in more than one state?	1.54		·
h	Enter the amount of reserves the organization is required to maintain by the states in which			
J	the organization is licensed to issue qualified health plans			
c	Enter the amount of reserves on hand	L		
	Did the organization receive any payments for indoor tanning services during the tax year?	14a		Х
	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O	14b		

Part VI

Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O See instructions

Sect	ion A. Governing Body and Management				
	1.4.	d		Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax year				
	If there are material differences in voting rights among members of the governing body, or if the governing				
	body delegated broad authority to an executive committee or similar committee, explain in Schedule O	-			
b	Effet the number of voting members included in line 1a, above, who are independent				
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship				Х
	any other officer, director, trustee, or key employee?		_2		
3	Did the organization delegate control over management duties customarily performed by or under the	I			х
	supervision of officers, directors, or trustees, or key employees to a management company or other person?		3		$\frac{x}{x}$
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?		4		X
5	Did the organization become aware during the year of a significant diversion of the organization's assets?.		5	Х	
6	Did the organization have members or stockholders?		6		
7a	Did the organization have members, stockholders, or other persons who had the power to elect or ap		-	Х	
	one or more members of the governing body?		7a		
b	Are any governance decisions of the organization reserved to (or subject to approval by) mem			Х	
	stockholders, or persons other than the governing body?		7b		
8	Did the organization contemporaneously document the meetings held or written actions undertaken d	uring			
	the year by the following:			Х	
а	The governing body?		8a_	X	
b	Each committee with authority to act on behalf of the governing body?		8b		
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reach	ed at	_		x
Conti	the organization's mailing address? If "Yes," provide the names and addresses in Schedule O		9 Code	2)	
Secu	ion B. Policies (This Section B requests information about policies not required by the internal Ke	venue	Coue	Yes	No
			10a		X
10a	• • • • • • • • • • • • • • • • • • • •		IVA		-
b	If "Yes," did the organization have written policies and procedures governing the activities of such cha		10b		
	affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?		11a	Х	
11a	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the for	m/.	IIa		
ь	Describe in Schedule O the process, if any, used by the organization to review this Form 990.		12a	Х	^
12a	· · ·		124		
b	Were officers, directors, or trustees, and key employees required to disclose annually interests that could		12b	х	
	rise to conflicts?		120		
С	Did the organization regularly and consistently monitor and enforce compliance with the policy? If		12c	Х	
4.0	describe in Schedule O how this was done		13	X	
13	Did the organization have a written whistleblower policy?		14	X	
14	Did the organization have a written document retention and destruction policy?				
15	Did the process for determining compensation of the following persons include a review and approv	-			
_	independent persons, comparability data, and contemporaneous substantiation of the deliberation and dec The organization's CEO, Executive Director, or top management official *See Schedule O for de	taii	15a		x *
			15b		Х
Đ	Other officers or key employees of the organization	• • •			
460	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrange	mont			
IVa	with a taxable entity during the year?		16a		x
h	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate				
U	participation in joint venture arrangements under applicable federal tax law, and take steps to safegual				
	organization's exempt status with respect to such arrangements?		16b		
Sect	tion C. Disclosure				
17	List the states with which a copy of this Form 990 is required to be filed				
18	Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T				
10	available for public inspection. Indicate how you made these available. Check all that apply.	J-0011011	501(J(J)	,
	X Own website Another's website X Upon request Other (explain in Schedule O)				
19	Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict		erest	nolic	/ and
13	financial statements available to the public during the tax year.		C1 C3(Polic	, and
20	State the name, physical address, and telephone number of the person who possesses the books and reco	rds of th	ne .		
20	organization: Marc short 2200 Wilson BLVD. STE 102-533 ARLINGTON, VA 22201-3324 703-888-2527	. 55 51 (1	.0		
JSA			Form	990	(2013)

Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response or note to any line in this Part VII................

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- 1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.
- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid
 - List all of the organization's current key employees, if any. See instructions for definition of "key employee."
- List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's former officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations
- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

List persons in the following order: individual trustees or directors; institutional trustees; officers; key employees; highest compensated employees, and former such persons

L	□ Check this box if	neither the	organizatıon nor	any related	organization	compensated	any current office	er, director,	or trustee.

(A) Name and Title	(B) Average hours per week (list any	box,	not ch unles	s pe	ition more rson	e than o is both or/trust	an	(D) Reportable compensation from	(E) Reportable compensation from related	(F) Estimated amount of other
	hours for related organizations below dotted line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	the organization (W-2/1099-MISC)	organizations (W-2/1099-MISC)	compensation from the organization and related organizations
_(1)WAYNE GABLE	1.00	.,,								
DIRECTOR	0	Х	\vdash		-		<u> </u>	0	0	0
_(2)RICHARD_FINK DIRECTOR	1.00	х						C	О	0
(3)NESTOR WEIGAND JR. DIRECTOR	1.00	Х						_	0	0
(4)KEVIN GENTRY	1.00									<u> </u>
DIRECTOR		х							0	0
(5)MARK HOLDEN	.10									
DIRECTOR	0	Х						c	0	0
	50.00	х		х				592,221.	0	15,846.
(7)HEATHER LOVE	50.00									-
TREASURER/CFO	0			Х				91,146.	0	6,283.
(8)RICHARD RIBBENTROP	50.00	ļ								
EXECUTIVE DIRECTOR	0			Х				214,827.	0	24,560.
(9)DANIEL JORJANI	50.00									
SECRETARY	0		<u> </u>	Х			<u>. </u>	197,144.	0	20,308.
(10)EMILY SEIDEL COO	50.00			x				150,164.	0	15,921.
(11)DUSTIN PERRY	50.00									
CFO	0			Х			L	101,589.	0	4,638.
(12)ALAN_COBB VICE PRESIDENT	50.00					x		221,298.	0	23,684.
(13)JAMES DAVIS	50.00					Ī				
EXECUTIVE VICE PRESIDENT	0				L_	Х	L	223,917.	0	10,314.
(14)ANDREW KOENIG	50.00									
PROJECT DIRECTOR	0	L	Щ			Х	L_	128,099.	0	6,177.

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(A)	(B)			•	C)			(D)	(E)	(F)
Name and title	Average hours per week (list any hours for	officer and a director					an tee)	Reportable compensation from the	Reportable compensation from related organizations	Estimated amount of other compensation
	related organizations below dotted line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	organization (W-2/1099-MISC)	(W-2/1099-MISC)	from the organization and related organizations
5) JONATHAN BLACK SENIOR ANALYST	50.00				-	X		127,417.	C	14,89
.6) JOSH FISHER CHIEF PERFORMANCE OFFICER	50.00					х		118,485.	C	
					_		_			
							_			
					_		_			
							_			
		_				 				
		_								
1b Sub-total		<u></u>	<u> </u>			<u></u>	<u> </u>	1,920,405.		127,73
c Total from continuation sheets to Part VII, S	ection A						>	245,902.	(22,82
d Total (add lines 1b and 1c)	limited to t		liste						\$100,000 of	150,55
3 Did the organization list any former offic employee on line 1a? If "Yes," complete Sched										Yes I
For any individual listed on line 1a, is the organization and related organizations grandividual	sum of repeater than	oortab	ole (50,0	com	per	nsatio "Ye	n a s,"	nd other compens	sation from the le J for such	4 X
5 Did any person listed on line 1a receive or for services rendered to the organization? If "Y	accrue co	mper	sati	on	fror	n any	un/	related organizatı	on or individual	5
Section B. Independent Contractors										
Complete this table for your five highest com- compensation from the organization. Report of year										
(A) Name and business add	dress							(B) Description of se	ervices	(C) Compensation
PROPHET SAN FRANCISCO, CA 94105							1	CONSULTING SE	RVICES	1,257,787
PILLSBURY WINTHROP SHAW PITTMAN LLP	WASHINGT	ON,	DC	200	37		I	LEGAL SERVICE	S	590,274
	20005						_	CONSULTING SE		415,000
	ETHESDA,	MD	20	817	7		o	LEGAL SERVICE		326,255
ZMD LLC WASHINGTON, DC 20004							l 1	EVENT PRODUCT	TON	250

Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 in compensation from the organization ▶ 12

Par	t VIII	Statement of Revenue Check if Schedule O contains a respo	nse or note to a	ny line	in this	Part \	/111				•			\Box
		Check ii Ochedule O comanis a respo	inse of flore to al		(A) al revenu		Re fi	(B) elated or exempt unction evenue		U	(C) nrelated ousiness revenue	• •	(D) Revenu excluded fro under sect 512-51	om tax tions
इ इ	1a	Federated campaigns 1a												
Contributions, Gifts, Grants and Other Similar Amounts	b	Membership dues 1b				Ì			ŀ					1
s, G	c	Fundraising events 1c				i								1
ā	d	Related organizations 1d												
S. III		Government grants (contributions) 1e												
e S	f	All other contributions, gifts, grants,							ı					
를	-	and similar amounts not included above . 1f	50,000						ł					
ont od C	g	Noncash contributions included in lines 1a-1f \$								11. WESTERN .Q.			·m	
	h_	Total. Add lines 1a-1f			_50	,000.								
Program Service Revenue			Business Code											
3ve	2a	MEMBERSHIP DUES	900099		35,800	,000		35,800	000					
ž	ь													
ζ̈	С													
Ser	d													
Ë	е													
ogr	f	All other program service revenue												
7	g	Total. Add lines 2a-2f	<u> ▶</u>		35,800	,000.				~	3.4	****		
	3	Investment income (including dividends, inter												
		other similar amounts)			2	,043							2	,043
	4	Income from investment of tax-exempt bond j				0								
	5	Royalties · · · · · · · · · · · · · · · · · · ·	(v) December		, ,	0			3	3.8	*	19		
		(I) Real	(II) Personal		`		Ş				•			
	6a	Gross rents		*	٠ [٠	ך	414	4	\\.\.\.\.\.\.\.\.\.\.\.\.\.\.\.\.\.		* }\$	增.	*	
	ь	Less rental expenses			*						ž			Ì
	C	Rental income or (loss)		-						&				
	d	Net rental income or (loss) (i) Securities	(ii) Other			0								$\overline{}$
	7a	Gross amount from sales of	(II) Other	. (bž	à *	şš	€,,	é	¥ε	, 1	8	,	ļ
	.	assets other than inventory	 	,										
	b	Less cost or other basis		4	9	Ç s	4	3	ş.	- 9	\ \	^	75	
		and sales expenses					3							Ì
	d	Gain or (loss)	<u> </u>			0					m_ex-m-hen-m			نــــــن
0	l													$\overline{}$
ž	8a	_			ŧ	Ŷ.	ş-	,		5	\$			
ě		events (not including \$												
8		of contributions reported on line 1c) See Part IV, line 18		*	\$	ź	į,	y	×					
e	ь	Less direct expenses b	1	l					1					
Other Revenu	C	Net income or (loss) from fundraising events				0								
O	9a	Gross income from gaming activities												
		See Part IV, line 19 a												
	ь	Less direct expenses b		<u> </u>						n 			,	
	С	Net income or (loss) from gaming activities .				0								
	10a	Gross sales of inventory, less												-
		returns and allowances a												
	Ь	Less cost of goods sold b						<u>-</u>					 	
	<u> </u>	Net income or (loss) from sales of inventory.				. 0								
	<u> </u>	Miscellaneous Revenue	Business Code	ļ										
	11a			-										
	b												 	
	C		-										 	
	d	All other revenue											 	
	12	Total. Add lines 11a-11d			25 050	0 0 0 0 0		25 000	000	_	-		 	
	114	Total revenue. See instructions			35,852	.043.		<u>35,800</u>	,000				2	2,043

Form **990** (2013)

Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A)

Check if Schedule O contains a response or note to any line in this Part IX

	Check ii Schedule O contains a resp				
Do not include amounts reported on lines 6b, 7b, 8b, 9b, and 10b of Part VIII.		(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
1	Grants and other assistance to governments and				
	organizations in the United States See Part IV, line 21 .	18,850,000.			
2	Grants and other assistance to individuals in				
	the United States See Part IV, line 22	0			
3	Grants and other assistance to governments,				
	organizations, and individuals outside the				
	United States See Part IV, lines 15 and 16	0			
4	Benefits paid to or for members	0			
5	Compensation of current officers, directors,				
	trustees, and key employees	744,634.			
6	Compensation not included above, to disqualified				İ
	persons (as defined under section 4958(f)(1)) and				
	persons described in section 4958(c)(3)(B)	0			
7	Other salaries and wages	717,401.			
8	Pension plan accruals and contributions (include section				
	401(k) and 403(b) employer contributions)	31,953.			
9	Other employee benefits	69,670.	<u>_</u>		
10	Payroll taxes	91,455.			
11	Fees for services (non-employees)				
а	Management	0			
b	Legal	333,863.			
C	Accounting	0			
d	Lobbying	0			
	Professional fundraising services See Part IV, line 17.	0			
f	Investment management fees	0			
g	Other (If line 11g amount exceeds 10% of line 25, column	1 000 700			
	(A) amount, list line 11g expenses on Schedule O)	1,029,792.			
12	Advertising and promotion				
13	•	58,634.			
14	Information technology	4,426.			
15	Royalties				
16	Occupancy	127,717.			
17		137,995.			
18	Payments of travel or entertainment expenses	o			
	for any federal, state, or local public officials	56,957.			
	Conferences, conventions, and meetings	0			
	Interest	0			
21	Depreciation, depletion, and amortization	12,630.			
23	_	0			
24	* * * * * * * * * * * * * * * * * * * *				
24	above (List miscellaneous expenses in line 24e lf				
	line 24e amount exceeds 10% of line 25, column				
	(A) amount, list line 24e expenses on Schedule O)				
,	LICENSE FEES	38,610.		· ·· ·	
	REGISTRATION/PROCESSING FEES	713.	_		
-	MEMBERSHIPS & DUES	360.			
			·		1
	All other expenses	2,957.			
	Total functional expenses. Add lines 1 through 24e	22,309,767.			
	Joint costs. Complete this line only if the				
	organization reported in column (B) joint costs				
	from a combined educational campaign and fundraising solicitation. Check here ▶ ☐ if				
	following SOP 98-2 (ASC 958-720)	0			

JSA 3E1052 1 000

om 990			•	Page 1
Part X		V		ī
	Check if Schedule O contains a response or note to any line in this Pa			·
		(A) Beginning of year		(B) End of year
1	Cash - non-interest-bearing	16,822,178.	-	13,243,243
2	Savings and temporary cash investments	7,660,322.	2	30,403,558
3	Pledges and grants receivable, net	0	1 -	
4	Accounts receivable, net	3,519.	4	100,819
5	Loans and other receivables from current and former officers, directors,			
	trustees, key employees, and highest compensated employees.			
	Complete Part II of Schedule L Loans and other receivables from other disqualified persons (as defined under section	0	5	
6	Loans and other receivables from other disqualified persons (as defined under section 4958(f)(1)), persons described in section 4958(c)(3)(B), and contributing employers and sponsoring organizations of section 501(c)(9) voluntary employees' beneficiary organizations (see instructions) Complete Part II of Schedule L	0	6	
2 7	Notes and loans receivable, net	0	7	
7 8 8	Inventories for sale or use	25,136.	8	
ة s	Prepaid expenses and deferred charges	74,963.		57,879
1 -	Land, buildings, and equipment: cost or	,		
	other basis. Complete Part VI of Schedule D 10a 360,873.			
١,	Less: accumulated depreciation	224,035.	100	307,169
11	Investments - publicly traded securities		11	30,7103
12	Investments - other securities. See Part IV, line 11		12	
13	Investments - program-related. See Part IV, line 11		13	
14			14	
15	Intangible assets	1,051,949.		1,067,490
1	Other assets. See Part IV, line 11	25,862,102.		
16	Total assets. Add lines 1 through 15 (must equal line 34)		_	45,180,158
17	Accounts payable and accrued expenses	716,129.	_	6,491,909
18	Grants payable		18	
19	Deferred revenue	U	19	
20	Tax-exempt bond liabilities		20	
21 22	Escrow or custodial account liability. Complete Part IV of Schedule D	<u>_</u>	21	
22	Loans and other payables to current and former officers, directors,			
<u> </u>	trustees, key employees, highest compensated employees, and			
-	disqualified persons. Complete Part II of Schedule L		22	
23	Secured mortgages and notes payable to unrelated third parties	 	23	
24	Unsecured notes and loans payable to unrelated third parties	0	24	
25	Other liabilities (including federal income tax, payables to related third			
	parties, and other liabilities not included on lines 17-24). Complete Part X			
	of Schedule D		25	-
26	Total liabilities. Add lines 17 through 25	716,129.	26	6,491,909
8	Organizations that follow SFAS 117 (ASC 958), check here ▶ X and complete lines 27 through 29, and lines 33 and 34.			
27	Unrestricted net assets	25,145,973.	27	38,688,249
28	Temporarily restricted net assets	C	28	
29	Permanently restricted net assets	C	29	
27 28 29 30 31 32 33	Organizations that do not follow SFAS 117 (ASC 958), check here and complete lines 30 through 34.			
2 30	Capital stock or trust principal, or current funds		30	
31	Paid-in or capital surplus, or land, building, or equipment fund		31	
32	Retained earnings, endowment, accumulated income, or other funds		32	
33	Total net assets or fund balances	25,145,973.	33	38,688,249
34	Total liabilities and net assets/fund balances	25,862,102.	34	45,180,158
		, = - = -		Form 990 (201:

Form **990** (2013)

Form 99	00 (2013)			•	Pa	ge 12
Part	XI Reconciliation of Net Assets					
	Check if Schedule O contains a response or note to any line in this Part XI	<u></u>				
1	Total revenue (must equal Part VIII, column (A), line 12)	1		35,8		
2	Total expenses (must equal Part IX, column (A), line 25)	2		22,3	309,	767.
3	Revenue less expenses Subtract line 2 from line 1	3		13,5	42,2	<u> 276.</u>
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4		25,1	45,	973.
5	Net unrealized gains (losses) on investments	5				0
6	Donated services and use of facilities	6				0
7	Investment expenses	7				0
8	Prior period adjustments	8				0
9	Other changes in net assets or fund balances (explain in Schedule O)	9				0
10	Net assets or fund balances at end of year Combine lines 3 through 9 (must equal Part X, line					
	_33, column (B))	10		38,6	88,2	249.
Part						
	Check if Schedule O contains a response or note to any line in this Part XII	• • • •				Щ
					Yes	No
1	Accounting method used to prepare the Form 990: CashX Accrual Other			1		
	If the organization changed its method of accounting from a prior year or checked "Other," e	explair	ı in			
	Schedule O.					
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?			2a	X	<u> </u>
	If "Yes," check a box below to indicate whether the financial statements for the year were con	npiled	or			
	reviewed on a separate basis, consolidated basis, or both.					
	Separate basis X Consolidated basis Both consolidated and separate basis					
b	Were the organization's financial statements audited by an independent accountant?			2b		X
	If "Yes," check a box below to indicate whether the financial statements for the year were aud	ited o	n a			
	separate basis, consolidated basis, or both					
	Separate basis Consolidated basis Both consolidated and separate basis			1		
С	If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for over	sight				
	of the audit, review, or compilation of its financial statements and selection of an independent account	intant?)	2c		X
	If the organization changed either its oversight process or selection process during the tax year, or	explair	n in			
	Schedule O.					
3a	As a result of a federal award, was the organization required to undergo an audit or audits as se	t forti	ın ın			
	the Single Audit Act and OMB Circular A-133?			3a		X
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not und	-	the			
	required audit or audits, explain why in Schedule O and describe any steps taken to undergo such au	ıdıts.		3ь	l	1

SCHEDULE C (Form 990 or 990-EZ)

Political Campaign and Lobbying Activities

OMB No 1545-0047

Open to Public

Department of the Treasury Internal Revenue Service

For Organizations Exempt From Income Tax Under section 501(c) and section 527 ► Complete if the organization is described below. Attach to Form 990 or Form 990-EZ.

Information about Schedule C (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990. See separate instructions.

Inspection

If the organization answered "Yes," to Form 990, Part IV, Ilne 3, or Form 990-EZ, Part V, Ilne 46 (Political Campaign Activities), then

- Section 501(c)(3) organizations Complete Parts I-A and B Do not complete Part I-C
- Section 501(c) (other than section 501(c)(3)) organizations Complete Parts I-A and C below Do not complete Part I-B
- Section 527 organizations Complete Part I-A only

If the organization answered "Yes," to Form 990, Part IV, line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then

- Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)) Complete Part II-A Do not complete Part II-B.
- Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)): Complete Part II-B Do not complete Part II-B

	organization answered "Yes," Section 501(c)(4), (5), or (6) orga	to Form 990, Part IV, line 5 (Proxy Ta anizations, Complete Part III	ix) or Form 990-EZ, Pai	t V, line 35c (Proxy Tax), th	ien
	of organization		-	Employer identi	fication number
FRE	EDOM PARTNERS CHAMBE	ER OF COMMERCE, INC.		45-373	32750
_		organization is exempt under	section 501(c) or i	s a section 527 organ	nization.
1		organization's direct and indirect p			
2	·				
3	•				
Par	t I-B Complete if the c	organization is exempt under s	section 501(c)(3).		
1	Enter the amount of any exc	cise tax incurred by the organization	n under section 495	5 ▶ \$	
2		cise tax incurred by organization m			
3	If the organization incurred a	a section 4955 tax, did it file Form	4720 for this year?.		. Yes No
4a	Was a correction made?				. Yes No
b	If "Yes," describe in Part IV.				·
Par	t I-C Complete if the c	organization is exempt under	section 501(c), ex	cept section 501(c)(3).
1		expended by the filing organization			
2		ng organization's funds contributed			
		es			
3		enditures Add lines 1 and 2. En			
		e Form 1120-POL for this year?			Yes No
4 5		and employer identification numb			
•		ts. For each organization listed, en			
	the amount of political conf	tributions received that were prom	ptly and directly de	livered to a separate po	litical organization, such
	as a separate segregated fur	nd or a political action committee (PAC) If additional sp	ace is needed, provide i	nformation in Part IV.
	(a) Name	(b) Address	(c) EIN	(d) Amount paid from	(e) Amount of political
				filing organization's funds If none, enter -0-	contributions received and promptly and directly
				runds if none, enter -u-	delivered to a separate
					political organization If
					none, enter -0-
(1)					
` .					
(2)					
]		
(3)			_		
(4)					
(5)					
(6)					
		<u> </u>	<u> </u>		

For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule C (Form 990 or 990-EZ) 2013

Lobbying Expenditures During 4-Year Averaging Period								
Calendar year (or fiscal year beginning in)	(a) 2010	(b) 2011	(c) 2012	(d) 2013	(e) Total			
2a Lobbying nontaxable amount								
b Lobbying ceiling amount (150% of line 2a, column (e))								
c Total lobbying expenditures								
d Grassroots nontaxable amount	,							
e Grassroots ceiling amount (150% of line 2d, column (e))								
f Grassroots lobbying expenditures								

Schedule C (Form 990 or 990-EZ) 2013

(a) Yes No		(b)	
		Amount	
			:
,			
c)(5), or	section	n	
c)(5), or OR (b) P tts of of the obying	2a 2b 2c 3 4 5 5	1 2 2 3 on A, line 3,	is
	c)(5), or PR (b) P	c)(5), or section of the obying 4	1 2 2 2 3 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2

Schedule C (Form 990 or 990-EZ) 2013

Schedule C (Form 990 or 990-EZ) 2013

Page 4

Part IV Supplemental Information (continued)

SCHEDULE D (Form 990)

Supplemental Financial Statements ► Complete if the organization answered "Yes," to Form 990,

Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

OMB No 1545-0047

Department of the Treasury Internal Revenue Service

► Attach to Form 990. Information about Schedule D (Form 990) and its instructions is at www.irs.gov/form990.

Open to Public Inspection

Name	e of the organization		Employer identification number
FRE	EEDOM PARTNERS CHAMBER OF COMMERCE, INC.		45-3732750
Par	Organizations Maintaining Donor Advised Funds or Other Sim Complete if the organization answered "Yes" to Form 990, Part		Accounts.
	(a) Donor advised	funds	(b) Funds and other accounts
1	Total number at end of year		
2	Aggregate contributions to (during year)		
3	Aggregate grants from (during year)		
4	Aggregate value at end of year		
5	Did the organization inform all donors and donor advisors in writing that th	e assets held in	donor advised
•	funds are the organization's property, subject to the organization's exclusive		1 1 1 1
6	Did the organization inform all grantees, donors, and donor advisors in writin	-	
·	only for charitable purposes and not for the benefit of the donor or donor ac		
	conferring impermissible private benefit?		· · · · · · · · · · · · · · · · · · ·
Par	rt II Conservation Easements. Complete if the organization answere		
1 a	Purpose(s) of conservation easements held by the organization (check all that		ill 990, Fait IV, line 7.
•	Preservation of land for public use (e.g., recreation or education)	7	of an historically important land area
	Protection of natural habitat	1	of a certified historic structure
		J Preservation	or a certified historic structure
_	Preservation of open space		
2	Complete lines 2a through 2d if the organization held a qualified conservation	n contribution i	n the form of a conservation
	easement on the last day of the tax year		Held at the End of the Tax Year
			Tield at the Lind of the Tax Teal
a	Total number of conservation easements		
b	Total acreage restricted by conservation easements		
C	Number of conservation easements on a certified historic structure included		2c
d	Number of conservation easements included in (c) acquired after 8/17/06, a		
	historic structure listed in the National Register		
3	Number of conservation easements modified, transferred, released, extingu	ished, or termir	nated by the organization during the
	tax year >		
4	Number of states where property subject to conservation easement is located		
5	Does the organization have a written policy regarding the periodic monitoring		· []
	violations, and enforcement of the conservation easements it holds?		
6	Staff and volunteer hours devoted to monitoring, inspecting, and enforcing of	onservation ea	sements during the year
	>		
7	Amount of expenses incurred in monitoring, inspecting, and enforcing conse	rvation easeme	ents during the year
	▶ \$		
8	Does each conservation easement reported on line 2(d) above satisfy the re-		
	(i) and section 170(h)(4)(B)(ii)?		Yes No
9	In Part XIII, describe how the organization reports conservation easements	in its revenue an	d expense statement, and
	balance sheet, and include, if applicable, the text of the footnote to the orga	nızation's fınanc	cial statements that describes the
	organization's accounting for conservation easements.		
Par	organizations Maintaining Collections of Art, Historical Treas	sures, or Othe	er Similar Assets.
	Complete if the organization answered "Yes" to Form 990, Par	t IV, line 8.	
1a	If the organization elected, as permitted under SFAS 116 (ASC 958), not works of art, historical treasures, or other similar assets held for public	to report in its	revenue statement and balance sheet
	works of art, historical treasures, or other similar assets held for public public service, provide, in Part XIII, the text of the footnote to its financial state.	exhibition, edu	ucation, or research in furtherance of
b			
b	If the organization elected, as permitted under SFAS 116 (ASC 958), to works of art, historical treasures, or other similar assets held for public	report III Its I	revenue statement and balance sheet ucation, or research in furtherance of
	public service, provide the following amounts relating to these items:	cambinon, cut	and the second of the second o
	(i) Revenues included in Form 990, Part VIII, line 1		> \$
	(ii) Assets included in Form 990, Part X		
2	If the organization received or held works of art, historical treasures, or		-
_	following amounts required to be reported under SFAS 116 (ASC 958) relati		<u> </u>
а	Revenues included in Form 990, Part VIII, line 1		
b	Assets included in Form 990, Part X		
For F	Paperwork Reduction Act Notice, see the Instructions for Form 990.		

Par	t III Organizations Maintaining	g Collections of	of Art, Hist	orical T	reasur	es, e	or Oth	er Simila	r Asse	ts (conti	nued)
3	Using the organization's acquisition collection items (check all that apply		l other recor	ds, chec	k any o	f the	follow	ing that ar	re a sigr	nificant us	se of its
а	Public exhibition	•	αГ	Loan	or excha	nae	prograi	ns			
b	Scholarly research		~								
C	Preservation for future genera	ations	٠ ـ								
1	Provide a description of the organization		ns and expla	ain how i	thev fur	ther	the or	nanization's	exemn	t nurnose	ın Part
-	XIII.	20110113 001100110	no and expi	2111 110 11	uicy iui			garnization c	CACITIE	· parpooc	
5	During the year, did the organization	solicit or receive	a donations o	fart hist	orical tre	226111	res or	nther simils	. r		
3	assets to be sold to raise funds rathe									Yes	No
Par	t IV Escrow and Custodial Arra or reported an amount on	angements. Co	mplete if the							0, Part IV	/, line 9,
1a	Is the organization an agent, trustee, included on Form 990, Part X?									Yes	∏ No
ь	If "Yes," explain the arrangement in F		plete the foll	owing tal	ole:				L		
_	roo, enplantare arrangement			g	<u> </u>			Ar	nount		
С	Beginning balance				1	1c					
	Additions during the year										
е	Distributions during the year										
f	Ending balance										
	Did the organization include an amo									Yes	No
	If "Yes," explain the arrangement in f				has be	 en pr	ovided	in Part XIII.			
Par											
		(a) Current year	(b) Prid				s back	(d) Three ye		(e) Four y	ears back
1a	Beginning of year balance			-	1						
b	Contributions	·			1				-		
С	Net investment earnings, gains,	·									
	and losses										
d	Grants or scholarships				1	•					
е	Other expenditures for facilities				1		-				
	and programs				Į.						
f	Administrative expenses				i 						
	End of year balance				1					 	
ິ້	Provide the estimated percentage of	f the current year	r end balance	e (line 1a	column	(a))	held as	l		L	
a	Board designated or quasi-endowne	_	%	· (,	(-//		•			
b	Permanent endowment ▶	~									
-	Temporarily restricted endowment		%								
·	The percentages in lines 2a, 2b, and	2c should equal	100%.								
3a	Are there endowment funds not in the			ation that	are hel	d and	d admir	nistered for	the		
-	organization by:									Ī	es No
	(i) unrelated organizations									3a(i)	03 110
	(ii) related organizations									3a(ii)	
h	If "Yes" to 3a(II), are the related organic									3b	
4	Describe in Part XIII the intended us		•							<u> </u>	
Par	t VI Land, Buildings, and Equip				-						
r ai	Complete if the organization	ion answered "	Yes" to Forn	n 990, P	art IV, I	ine 1	11a. S	ee Form 9	90, Par	t X, line	10.
	Description of property	(a) Cost	t or other basis vestment)	(b) Cost	or other ba other)		(c) Ac	cumulated eciation		d) Book valu	
1a	Land			 							
b	Buildings	\		<u> </u>	20.5					=	2 2 : =
	Leasehold improvements			ļ	30,96	_		7,720.			3,247.
	Equipment			L	329,90	16.		45,984.		28	3,922.
	Other			<u> </u>							
Tota	I. Add lines 1a through 1e. (Column	(d) must equal Fo	orm 990, Part	X, colum	n (B), lin	e 10	(c).)	▶			7,169.
									Sched	dule D (For	n 990) 2013

		00 100 101 01111 000	Part IV, line 11b. See Form 990,	Tart X, IIIC 12.
	(a) Description of security or category (including name of security)	(b) Book value	(c) Method of valuat Cost or end-of-year mark	
1) Fınancı	al derivatives			
2) Closely	-held equity interests		<u>–</u>	<u>-</u>
(A)				
_(B)				
(C)				
_(D)				· · · · · · · · · · · · · · · · · · ·
_ <u>(E)</u>				
(F)				
_(G) (H)		-		
	in (b) must equal Form 990, Part X, col (B) line 12)			
Part VIII	Investments - Program Related. Complete if the organization answer	od "Voc" to Form 000	Part IV line 11e See Form 900	Darf V line 12
	(a) Description of investment	(b) Book value	(c) Method of valuat Cost or end-of-year mark	
(1)				
(2)				
(3)				
(4)				· - · · · · · ·
(5)				
(6)				
(7) (8)				
(9)				
	on (b) must equal Form 990, Part X, col. (B) line 13.)			
Total (Colum	on (b) must equal Form 990, Part X, col (B) line 13) Other Assets.			
	Other Assets. Complete if the organization answer	red "Yes" to Form 990	, Part IV, line 11d. See Form 990,	Part X, line 15.
otal (Colum	Other Assets. Complete if the organization answer	red "Yes" to Form 990 (a) Description	, Part IV, line 11d. See Form 990,	Part X, line 15.
otal (Colum	Other Assets. Complete if the organization answer		, Part IV, line 11d. See Form 990,	
otal (Colum Part IX	Other Assets. Complete if the organization answer		, Part IV, line 11d. See Form 990,	
Part IX (1)	Other Assets. Complete if the organization answer		, Part IV, line 11d. See Form 990,	
Part IX (1) (2)	Other Assets. Complete if the organization answer		, Part IV, line 11d. See Form 990,	
(1) (2) (3)	Other Assets. Complete if the organization answer		, Part IV, line 11d. See Form 990,	
(1) (2) (3) (4)	Other Assets. Complete if the organization answer		, Part IV, line 11d. See Form 990,	
(1) (2) (3) (4) (5) (6) (7)	Other Assets. Complete if the organization answer		, Part IV, line 11d. See Form 990,	
(1) (2) (3) (4) (5) (6) (7) (8)	Other Assets. Complete if the organization answer		, Part IV, line 11d. See Form 990,	
(1) (2) (3) (4) (5) (6) (7) (8)	Other Assets. Complete if the organization answer	(a) Description		
(1) (2) (3) (4) (5) (6) (7) (8) (9)	Other Assets. Complete if the organization answer	(a) Description		
(1) (2) (3) (4) (5) (6) (7) (8)	Other Assets. Complete if the organization answer	(a) Description B) line 15)		(b) Book value
(1) (2) (3) (4) (5) (6) (7) (8) (9)	Other Assets. Complete if the organization answer	(a) Description B) line 15)		(b) Book value
(1) (2) (3) (4) (5) (6) (7) (8) (9) Total. (Col	Other Assets. Complete if the organization answer Tumn (b) must equal Form 990, Part X, col. (B Other Liabilities. Complete if the organization answer	(a) Description B) line 15)		(b) Book value
(1) (2) (3) (4) (5) (6) (7) (8) (9) Total. (Col	Other Assets. Complete if the organization answer fumn (b) must equal Form 990, Part X, col. (E Other Liabilities. Complete if the organization answer line 25.	(a) Description B) line 15)		(b) Book value
(1) (2) (3) (4) (5) (6) (7) (8) (9) Total. (Col	Other Assets. Complete if the organization answer fumn (b) must equal Form 990, Part X, col. (E Other Liabilities. Complete if the organization answer line 25. (a) Description of liability	(a) Description B) line 15)		(b) Book value
(1) (2) (3) (4) (5) (6) (7) (8) (9) Fotal. (Col	Other Assets. Complete if the organization answer fumn (b) must equal Form 990, Part X, col. (E Other Liabilities. Complete if the organization answer line 25. (a) Description of liability	(a) Description B) line 15)		(b) Book value
(1) (2) (3) (4) (5) (6) (7) (8) (9) Total. (Col Part X	Other Assets. Complete if the organization answer fumn (b) must equal Form 990, Part X, col. (E Other Liabilities. Complete if the organization answer line 25. (a) Description of liability	(a) Description B) line 15)		(b) Book value
(1) (2) (3) (4) (5) (6) (7) (8) (9) Total. (Col Part X 1. (1) Fede (2) (3)	Other Assets. Complete if the organization answer fumn (b) must equal Form 990, Part X, col. (E Other Liabilities. Complete if the organization answer line 25. (a) Description of liability	(a) Description B) line 15)		(b) Book value
(1) (2) (3) (4) (5) (6) (7) (8) (9) Fotal. (Col Part X (1) Fede (2) (3) (4)	Other Assets. Complete if the organization answer fumn (b) must equal Form 990, Part X, col. (E Other Liabilities. Complete if the organization answer line 25. (a) Description of liability	(a) Description B) line 15)		(b) Book value
(1) (2) (3) (4) (5) (6) (7) (8) (9) Total. (Col. Part X (1) Fede (2) (3) (4) (5)	Other Assets. Complete if the organization answer fumn (b) must equal Form 990, Part X, col. (E Other Liabilities. Complete if the organization answer line 25. (a) Description of liability	(a) Description B) line 15)		(b) Book value
(1) (2) (3) (4) (5) (6) (7) (8) (9) Fotal. (Col. Part X 1. (1) Fede (2) (3) (4) (5) (6)	Other Assets. Complete if the organization answer fumn (b) must equal Form 990, Part X, col. (E Other Liabilities. Complete if the organization answer line 25. (a) Description of liability	(a) Description B) line 15)		(b) Book value
(1) (2) (3) (4) (5) (6) (7) (8) (9) Total. (Colored Colored Co	Other Assets. Complete if the organization answer fumn (b) must equal Form 990, Part X, col. (E Other Liabilities. Complete if the organization answer line 25. (a) Description of liability	(a) Description B) line 15) red "Yes" to Form 990 (b) Book valu		(b) Book value

	FREEDOM PARTNERS CHAMBER OF COMMERCE, INC.	45-3732750
Schedul	e D (Form 990) 2013	. Page 4
Part		'n.
	Complete if the organization answered "Yes" to Form 990, Part IV, line 12a.	
1	Total revenue, gains, and other support per audited financial statements	1
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12:	
а	Net unrealized gains on investments	
b	Donated services and use of facilities 2b	7
С	Recoveries of prior year grants 2c	1
d	Other (Describe in Part XIII)	i
е	Add lines 2a through 2d	2e
3	Subtract line 2e from line 1	3
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1.	
а	Investment expenses not included on Form 990, Part VIII, line 7b 4a	
b	Other (Describe in Part XIII.)	1
	Add lines 4a and 4b	4c
5	Total revenue Add lines 3 and 4c. (This must equal Form 990, Part I, line 12)	
Part		
	Complete if the organization answered "Yes" to Form 990, Part IV, line 12a.	
1	Total expenses and losses per audited financial statements	1
2	Amounts included on line 1 but not on Form 990, Part IX, line 25:	
a	Donated services and use of facilities 2a	
b	Prior year adjustments 2b	7
c		1
d	Other losses Other (Describe in Part XIII.) 2d	1
e	Add lines 2a through 2d	7 2e
3	Subtract line 2e from line 1	3
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:	
а		
b	Other (Describe in Part XIII.)	7]
С	Add the Annual At	4c
5	Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18.)	5
Part	XIII Supplemental Information.	
Provid	le the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b, F	Part V, line 4, Part X, line
2; Par	t XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any additional infor	mation.

Part XIII Supplemental Information (continued)

SCHEDULE I (Form 990)

Department of the Treasury

Grants and Other Assistance to Organizations, Governments, and Individuals in the United States

Complete if the organization answered "Yes" to Form 990, Part IV, line 21 or 22. ► Attach to Form 990.

ut Schedule I (Form 990) and its instructions is at www.irs.gov/form990.

OMB No. 1545-0047

Open to Public Inspection

Schedule I (Form 990) (2013)

ation about o		, , , , , , , , , , , , , , , , , , , ,			Employer identificati	ion number
RCE, INC.					45-3732750)
	<u> </u>		· .	* * ***		
ubstantiate the ts or assistance dures for mon	e amount of the	of grant funds in the	United States.			X Yes N
hat received	more than \$5,	000. Part II can b	e duplicated if a	dditional space is n	eeded.	es to Folili 990,
(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of gran
	501 (C) (4)	10,000,000			<u> </u>	GENERAL SUPPORT
	501 (C) (4)	2,900,000				GENERAL SUPPORT
.CA						
53-0045720	501 (C) (6)	500,000				GENERAL SUPPORT
						1
94-0707299	501 (C) (6)	600,000				GENERAL SUPPORT
1	501 (C) (4)	150,000				GENERAL SUPPORT
27-2546536	501 (C) (4)	1,700,000				GENERAL SUPPORT
-7	501 (C) (4)	3,000,000			:	GENERAL SUPPORT
_					_	
_						
	ERCE, INC. Id Assistance substantiate the its or assistance dures for mon Governments that received (b) EIN	ERCE, INC. Id Assistance Substantiate the amount of the lats or assistance? Idures for monitoring the use of the late of the	### Company of the grants or assistance substantiate the amount of the grants or assistance?	### Assistance ### As	Ad Assistance Substantiate the amount of the grants or assistance, the grantees' eligibility for the grants its or assistance? dures for monitoring the use of grant funds in the United States. Governments and Organizations in the United States. Complete if the organizations that received more than \$5,000. Part II can be duplicated if additional space is in the United States. (b) EIN (c) IRC section (d) Amount of cash grant (e) Amount of noncash assistance (f) Method of valuation (book, FMV, appraisal, other) (c) ICO (c) (d) (d) (d) (d) (d) (d) (d) (d) (d) (d	ERRCE, INC. Id Assistance substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and its or assistance? dures for monitoring the use of grant funds in the United States. Governments and Organizations in the United States. Complete if the organization answered "Y that received more than \$5,000. Part II can be duplicated if additional space is needed. (b) EIN (e) IRC section if applicable (d) Amount of cash (e) Amount of non-cash assistance (e) Amount of non-cash assistance (e) Amount of non-cash assistance (f) Method of valuation (hear) (hea

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For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule I (Form 990) (2013)

Part III	Grants and Other Assistance to Individuals in the United States. Complete if the organization answered "Yes" on Form 990, Part IV, line 22.	
	Part III can be duplicated if additional space is needed.	

(a) Type of grant or assistance	(b) Number of recipients	(c) Amount of cash grant	(d) Amount of non-cash assistance	(e) Method of valuation (book, FMV, appreisal, other)	(f) Description of non-cash assistance
1					· · · · · · · · · · · · · · · · · · ·
2					
3					
4					
5					
6					
7					

Part IV Supplemental Information. Complete this part to provide the information required in Part I, line 2, Part III, column (b), and any other additional information.

SCHEDULE I, PART I, LINE 2

TO SUPPORT THE ORGANIZATION, AS OUTLINED ABOVE, THE ORGANIZATION PROVIDED GENERAL SUPPORT GRANTS TO THE ABOVE GRANTEES WHOSE ACTIVITIES ADVANCE THE ORGANIZATION'S GOALS. ALL GRANTS WERE MADE PURSUANT TO SPECIFIC GRANT LETTER AGREEMENTS, WHICH INCLUDED PROHIBITIONS ON THE USE OF THE GRANT FUNDS, FOR EXAMPLE, ACTIVITIES THAT WOULD VIOLATE FEDERAL, STATE OR LOCAL LAWS, RULES OR REGULATIONS, OR THAT WOULD BE CONSIDERED LOBBYING ACTIVITIES UNDER FEDERAL OR STATE LAW. IN ADDITION, ALL GRANT LETTER AGREEMENTS WERE MADE SUBJECT TO EXPRESS PROHIBITIONS AGAINST THE USE OF GRANT FUNDS FOR ELECTIONEERING PURPOSES. THE GRANT LETTERS ALSO

Schedule I (Form 990) (2013)

Part III	Grants and Other Assistance to Individuals in the United States.	Complete if the organization answered "Yes" on Form 990, Part IV, line 22.
	Part III can be duplicated if additional space is needed.	

(a) Type of grant or assistance	(b) Number of recipients	(c) Amount of cash grant	(d) Amount of non-cash assistance	(e) Method of valuation (book, FMV, appraisal, other)	(f) Description of non-cash assistance
1					
2					
3					
5					

Part IV Supplemental Information. Complete this part to provide the information required in Part I, line 2, Part III, column (b), and any other additional information.

CONTAINED A REVIEW AND MONITORING PROCEDURE WHICH REQUIRES REPORTS BY

GRANTEE ON THE USE OF THE GRANT FUNDS UPON REQUEST, AND RETURN OF ANY

FUNDS USED IN VIOLATION OF THE AGREEMENT.

SCHEDULE, J (Form 990)

Compensation Information
For certain Officers, Directors, Trustees, Key Employees, and Highest

Compensated Employees

Complete if the organization answered "Yes" to Form 990, Part IV, line 23.

➤ Attach to Form 990. ➤ See separate instructions.

Information about Schedule J (Form 990) and its instructions is at www.irs.gov/form990.

OMB No 1545-0047

Open to Public Inspection

Department of the Treasury Internal Revenue Service Name of the organization

FREEDOM PARTNERS CHAMBER OF COMMERCE, INC.

Employer identification number 45-3732750

Part	Questions Regarding Compensation			
			Yes	No
1a	Check the appropriate box(es) if the organization provided any of the following to or for a person listed in Form			
	990, Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items.			
	First-class or charter travel Housing allowance or residence for personal use			
	Travel for companions Payments for business use of personal residence			
	Tax indemnification and gross-up payments Health or social club dues or initiation fees			
	Discretionary spending account Personal services (e.g., maid, chauffeur, chef)			
ь	If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment			
-	or reimbursement or provision of all of the expenses described above? If "No," complete Part III to			
	explain	1b		
2	Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all			
	directors, trustees, and officers, including the CEO/Executive Director, regarding the items checked in line	_		
	1a ²	2		├
3	Indicate which, if any, of the following the filing organization used to establish the compensation of the			
	organization's CEO/Executive Director. Check all that apply Do not check any boxes for methods used by a related organization to establish compensation of the CEO/Executive Director, but explain in Part III.			
	Compensation committee X Written employment contract			
	Independent compensation consultant Form 990 of other organizations Compensation survey or study Approval by the board or compensation committee			
4	During the year, did any person listed in Form 990, Part VII, Section A, line 1a, with respect to the filing organization or a related organization:			
2	Receive a severance payment or change-of-control payment?	4a		x
b	Participate in, or receive payment from, a supplemental nonqualified retirement plan?	4b		X
c	Participate in, or receive payment from, an equity-based compensation arrangement?	4c		Х
_	If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III			
	Only section 501(c)(3) and 501(c)(4) organizations must complete lines 5-9.			
5	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any			
	compensation contingent on the revenues of			
а	The organization?	5a		
b	Any related organization?	5b		
	If "Yes" to line 5a or 5b, describe in Part III.			
6	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any			
	compensation contingent on the net earnings of.			
а	The organization?	6a		ļ
b	Any related organization?	6b		
_	If "Yes" to line 6a or 6b, describe in Part III.			
7	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed	_		
_	payments not described in lines 5 and 6? If "Yes," describe in Part III	7		<u> </u>
8	Were any amounts reported in Form 990, Part VII, paid or accrued pursuant to a contract that was subject			
	to the initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe	_		
	In Part III	8		-
9	If "Yes" to line 8, did the organization also follow the rebuttable presumption procedure described in			
	Regulations section 53 4958-6(c)?	9	ı	ı

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule J (Form 990) 2013

Schedule J (Form 990) 2013

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that are not listed on Form 990, Part VII.

Note. The sum of columns (B)(I)-(III) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual

		(B) Breakdown	of W-2 and/or 1099-MISC	compensation	(C) Retirement and	(D) Nontaxable	(E) Total of columns	(F) Compensation
(A) Name and Title		(i) Base compensation	(il) Bonus & incentive compensation	(iii) Other reportable compensation	other deferred compensation	benefits	(B)(ı)-(D)	reported as deferred in prior Form 990
MARC SHORT	(i)	192,221.	400,000.		d d	15,846.	608,067.	
1 DIRECTOR/PRESIDENT	(ii)	C	d		d d	q	C	
RICHARD RIBBENTROP	(i)	179,827.	35,000.		9,400.	15,160.	239 , 387.	
2 EXECUTIVE DIRECTOR	(ii)	C	<u>q</u>		d d	0		
DANIEL JORJANI	(i)	162,090.	35,054.		<u>qq</u>	20,308.	217,452.	
3 SECRETARY	(ii)	C	q		q q	0	(
EMILY SEIDEL	(i)	100,164.	50,000.		g3,583.	12,338.	166,085.	
4 COO	(11)	C	d d		q	0		
ALAN COBB	(i)	181,298.	40,000.		6,667.	17,017.	244,982.	
5 VICE PRESIDENT	(ii)	C	q		q q	0	C	
JAMES DAVIS	(i)	123,917.	100,000.		gg	10,314.	234,231.	
6 EXECUTIVE VICE PRESIDENT	(ii)	C	q		q q	0	<u> </u>	
	(i)	L						
7	(ii)			•				
	(i)	<u></u>					- 	
8	(ii)							
	(i)	 						
9	(ii)							
	(i)		 					
10	(ii)							
	(i)							
11	(ii)					· · · · · · · · · · · · · · · · · · ·		
	(i)							
12	(ii)			.				
	(1)	<u> </u>						
13	(ii)							
	(i)		 					
14	(ii)							
	(i)		 					
15	(ii)				+			
40	(i)		 					
<u></u>	(ii)	<u> </u>						<u> </u>

Schedule J (Form 990) 2013

Page 3

Part III Supplemental Information

Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

SCHEDULE.O (Form 990 or 990-EZ)

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

Attach to Form 990 or 990-EZ.

OMB No 1545-0047

2013

Open to Public Inspection

Department of the Treasury Internal Revenue Service Name of the organization

FREEDOM PARTNERS CHAMBER OF COMMERCE, INC.

Employer identification number 45-3732750

FORM 990, PART I, LINE 1

THEREBY INCREASING OPPORTUNITY, INNOVATION, AND PROSPERITY FOR ALL

AMERICANS. THE ORGANIZATIONAL MISSION IS TO ADVANCE ITS MEMBERS' COMMON

BUSINESS INTERESTS BY ADVANCING THE PRINCIPLES OF FREE MARKETS AND A FREE

SOCIETY. THE ORGANIZATION WORKS TO EDUCATE THE PUBLIC AND POLICYMAKERS

ABOUT THE BUSINESS AND ECONOMIC IMPACTS OF A BROAD RANGE OF POLICY

ISSUES, INCLUDING OVER-REGULATION, GOVERNMENT SPENDING, CRONYISM AND

SPECIAL INTEREST HANDOUTS. THE ORGANIZATION BELIEVES THAT BY UNITING AND

AMPLIFYING THE DIVERSE ENTREPRENEURIAL AND INNOVATIVE PERSPECTIVES OF ITS

MEMBERS, IT WILL IMPROVE BUSINESS CONDITIONS FOR ITS MEMBERS AND EXPAND

ECONOMIC OPPORTUNITY FOR ALL AMERICANS.

FORM 990, PART III, LINE 1

THE ORGANIZATIONAL MISSION IS TO ADVANCE ITS MEMBERS' COMMON BUSINESS
INTERESTS BY ADVANCING THE PRINCIPLES OF FREE MARKETS AND A FREE SOCIETY.
THE ORGANIZATION WORKS TO EDUCATE THE PUBLIC AND POLICYMAKERS ABOUT THE
BUSINESS AND ECONOMIC IMPACTS OF A BROAD RANGE OF POLICY ISSUES,
INCLUDING OVER-REGULATION, GOVERNMENT SPENDING, CRONYISM AND SPECIAL
INTEREST HANDOUTS. THE ORGANIZATION BELIEVES THAT BY UNITING AND
AMPLIFYING THE DIVERSE ENTREPRENEURIAL AND INNOVATIVE PERSPECTIVES OF ITS
MEMBERS, IT WILL IMPROVE BUSINESS CONDITIONS FOR ITS MEMBERS AND EXPAND
ECONOMIC OPPORTUNITY FOR ALL AMERICANS.

FORM 990, PART VI, SECTION A, LINE 6

THE ORGANIZATION HAS BOTH VOTING AND NON-VOTING MEMBERS. THE MEMBERSHIP BASE REPRESENTS SEVERAL HUNDRED BUSINESSES AND COVERS A DIVERSE RANGE OF INDUSTRIES AND GEOGRAPHIES. THE MEMBERS CANNOT RECEIVE A SHARE OF THE ORGANIZATION'S PROFITS, NOR CAN THEY RECEIVE A SHARE OF THE ORGANIZATION'S NET ASSETS UPON DISSOLUTION.

FORM 990, PART VI, SECTION A, LINE 7A
VOTING MEMBERS HAVE THE POWER TO ELECT DIRECTORS.

FORM 990, PART VI, SECTION B, LINE 11B

TO FILING WITH THE IRS.

FORM 990, PART VI, SECTION A, LINE 7B

VOTING MEMBERS HAVE THE FOLLOWING POWERS: (A) TO AMEND THE BYLAWS AND

THE CERTIFICATE OF INCORPORATION; (B) TO APPOINT ADDITIONAL VOTING

MEMBERS; (C) TO DISSOLVE THE CORPORATION; AND (D) TO ELECT DIRECTORS AND

TO REMOVE DIRECTORS.

AN INDEPENDENT ACCOUNTING FIRM PREPARED AND REVIEWED THE FORM 990. A
FULL DRAFT OF THE 990 ALONG WITH ALL REQUIRED SCHEDULES IS THEN PROVIDED
TO INTERNAL MANAGEMENT AND LEGAL COUNSEL FOR REVIEW. ALL QUESTIONS ARE
ADDRESSED AND ANY MODIFICATIONS ARE MADE, IF NECESSARY. THE FINAL FORM

990 ALONG WITH ALL REQUIRED SCHEDULES IS THEN PROVIDED TO THE BOARD PRIOR

FORM 990, PART VI, SECTION B, LINE 12C

FREEDOM PARTNERS CHAMBER OF COMMERCE, INC.

DIRECTORS, OFFICERS, AND EMPLOYEES ARE COVERED UNDER THE CONFLICT OF INTEREST POLICY. LEGAL COUNSEL MEETS PERIODICALLY TO REVIEW THE POLICY AND ANY POTENTIAL CONFLICTS.

FORM 990, PART VI, SECTION B, LINES 15A & B THE ORGANIZATION'S BOARD MEETS TO REVIEW AND APPROVE EXECUTIVE COMPENSATION ON AN ANNUAL BASIS: AS DEEMED NECESSARY, THE ORGANIZATION MAY ENGAGE A HUMAN RESOURCES CONSULTING ORGANIZATION TO PERFORM A COMPENSATION STUDY. THE CONSULTING ORGANIZATION WILL USE DATA FROM COMPARABLE NON-PROFITS TO ESTABLISH A REASONABLE COMPENSATION LEVEL FOR OFFICERS, AND EMPLOYEES. IN ADDITION, THE ORGANIZATION MAY OBTAIN PROFESSIONAL OPINIONS OF COUNSEL AS TO WHETHER THE PROPOSED LEVELS OF COMPENSATION WOULD BE COMPARABLE AND REFER MATERIAL TO AN INDEPENDENT DECSION MAKER.

FORM 990, PART VI, SECTION C, LINE 19 THE ORGANIZATION MAKES ALL REQUIRED DISCLOSURES AVAILABLE TO THE PUBLIC UNDER IRS REGULATIONS.

SCHEDULE R (Form 990) **Related Organizations and Unrelated Partnerships**

▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37.

Attach to Form 990.

See separate instructions.

Department of the Treasury Internal Revenue Service

► Information about Schedule R (Form 990) and its instructions is at www.irs.gov/form990.

20**13**

Open to Public Inspection

Name of the organization

FREEDOM PARTNERS CHAMBER OF COMMERCE, INC.

Employer identification number

45-3732750

Part I Identification of Disregarded Entities Complete if the organization answered "Yes" on Form 990, Part IV, line 33.

(a) Name, address, and EIN (if app	olicable) of disregarded e	entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Total income	(e) End-of-year assets	(f) Direct controlling entity
(1) AMERICAN ENTREPRENEUR FUND 2200 WILSON BLVD STE 102-391	LLC ARLINGTON,	45-3739538 VA 22201	PROJECTS	DĒ	7,228,000.	4,197.	FREEDOM PARTNERS CHAMBER OF COMMERC
(2) AMERICAN STRATEGIES GROUP L 2200 WILSON BLVD STE 102-391		45-5230496	PUBLIC OUTREACH	DE	1,551,250.	1,024,583.	AMERICAN ENTERPRIS
(3) AMERICAN STRATEGIC INNOVATI 2200 WILSON BLVD STE 102-391	ON LLC ARLINGTON,	45-5456929 VA 22201	RESEARCH	DĒ	4,850,000.	1,008.	FREEDOM PARTNERS CHAMBER OF COMMERC
(4) THE MIC LLC 2200 WILSON BLVD STE 102-391	ARLINGTON,	46-1130419 VA 22201	RESEARCH	DE	500.	131.	AMERICAN STRATEGIC
(5) AMERICAN ENTERPRISE GROUP L 2200 WILSON BLVD STE 102-391	LC ARLINGTON,	45-5230162 VA 22201	MANAGEMENT	DE	9,000.	1,003,077.	FREEDOM PARTNERS CHAMBER OF COMMERC
(6)							

Part II Identification of Related Tax-Exempt Organizations Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related tax-exempt organizations during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public chanty status (if section 501(c)(3))	(f) Direct controlling entity	Section 5	g) 512(b)(13) rolled hty?
						Yes	No
_(1)							
(2)							
(3)	· ·						
(4)			*				
_(5)							
	_						•
_(7)							

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule R (Form 990) 2013

JSA 3E1307 1 000

Part III Identification of Related Organizations Taxable as a Partnership Complete of the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a partnership during the tax year.

Decause it had one of t	nore related erge			, <u> </u>		r			г			
(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Predominant Income (related, unrelated, excluded from tax under sections 512-514)	(f) Share of total Income	(g) Share of end-of- year assets	Olaprop afloca	ordonate Bons?	(I) Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)	partner?		(k) * Percentage ownership
		,					Yes	No		Yes	No	
<u>(1)</u>												
(2)			-									
(3)												
<u>(4)</u>												
(5)												
(6)												
(7)									,			

Part IV Identification of Related Organizations Taxable as a Corporation or Trust Complete of the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a corporation or trust during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)		(e) Type of entity (C corp, S corp, or trust)	(f) Share of total income	(g) Share of end-of-year assets	(h) Percen- tage ownership	512(cont	(i) ection (b)(13) trolled itity?
								Yes	No
(1) CAVHOCO, INC. 46-3335308 2200 WILSON BLVD STE 102-533 ARLINGTON, VA 22201	HOLDING COMPANY	DE	AMERICAN STRATEGIES GROUP LLC	C-CORPORATION	0	1,000,000	100 0000	x	
(2) DBLDBL INC 46-3309110 46-3309110 2200 WILSON BLVD STE 102-533 ARLINGTON, VA 22201	CONSULTING	DE	CAVHOCO, INC	C-CORPORATION	34,579	1,487,585	100.0000	×	
(3) KNSLT INC 46-3325739 2200 WILSON BLVD STE 102-533 ARLINGTON, VA 22201	CONSULTING		CAVHOCO, INC	C-CORPORATION	0		100 0000		_
<u>(4)</u>									
<u>(5)</u>	-								
<u>(6)</u>	-								•
(7)				1					

JSA 3E1308 1 000 Schedule R (Form 990) 2013

Pa	rt V Transactions With Related Organizations Complete If the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36.			
No	te. Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.		Yes	No
1	During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?			•
а	Receipt of (i) interest (ii) annuities (iii) royalties or (iv) rent from a controlled entity	1a		X
b	Gift, grant, or capital contribution to related organization(s)	1b		X
С	Gift, grant, or capital contribution from related organization(s)	1c		X
d	Loans or loan guarantees to or for related organization(s)	1d		X
е	Loans or loan guarantees by related organization(s)	1e		X
				}
f	Dividends from related organization(s)	1f		<u> </u>
g	Sale of assets to related organization(s)			<u>X</u>
h	Purchase of assets from related organization(s)	1h	[X
i	Exchange of assets with related organization(s)	1i		X
j	Lease of facilities, equipment, or other assets to related organization(s)	1j		X
				لـــــا
k	Lease of facilities, equipment, or other assets from related organization(s)	1k		X
ı	Performance of services or membership or fundraising solicitations for related organization(s)	11		X
m	Performance of services or membership or fundraising solicitations by related organization(s)	1 m		X
n	Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)	1n		X
0	Sharing of paid employees with related organization(s)	10		X
P	Reimbursement paid to related organization(s) for expenses	1p		X
q	Reimbursement paid by related organization(s) for expenses	1q		X
r	Other transfer of cash or property to related organization(s)	1r		X
S	Other transfer of cash or property from related organization(s)	1s		X
2	If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction three	holds	s	
	(a) (b) (c) Name of related organization Transaction Amount involved Method (and type (a-s) amount involved am	(d) of dete nt inv		ıg
				—

Name of r	related organization	Transaction type (a-s)	Amount involved	Method of determining amount involved
(1)				
(2)				
(3)				•
(4)				
(5)				
(6)				

JSA 3E1309 1 000

Schedule R (Form 990) 2013

Unrelated Organizations Taxable as a Partnership Complete of the organization answered "Yes" on Form 990, Part IV, line 37. Part VI

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

(a) Name, address, and EIN of entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Predominant income (related, unrelated, excluded from tax under	Are all sec	e) partners tion (c)(3) rations?	(f) Share of total income	(g) Share of end-of-year assets	Dispro	h) portionate ations?	(i) Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)	Gen man	(i) eral or laging tner?	(k) Percentage ownership
			section 512-514)	Yes	No			Yes	No	(. 5 1555)	Yes	No	
(1)													
(2)													
(3)													
(4)													
(5)	-												
(6)													
(7)	-												
(8)	-												
(9)													
(10)	-												
(11)													
(12)	-												
(13)								ļ			1		
(14)	-									-			
(15)	-		-			_						-	-
(16)											1		+

Schedule R (Form 990) 2013

3E1310 1 000

Schedule R (Form 990) 2013

Page 5

Supplemental Information Part VII

Complete this part to provide additional information for responses to questions on Schedule R (see instructions).

Form 8868

(Rev January 2014)

Department of the Treasury Internal Revenue Service

Application for Extension of Time To File an Exempt Organization Return

► File a separate application for each return.

► Information about Form 8868 and its instructions is at www.irs.gov/form8868.

OMB No. 1545-1709

● If you a	are filing for an Automatic 3-Month Extension,	complete o	nly Part I and check th	is box			▶ X	_
● If you a	are filing for an Additional (Not Automatic) 3-M	onth Exten	sion, complete only Pa	art II (on page 2 of this fo	orm)).		
Do not co	implete Part II unless you have already been gra	nted an au	tomatic 3-month extens	sion on a previously filed	Foi	rm 8868	•	
Electroni	c filing (e-file). You can electronically file Form	8868 if yo	u need a 3-month auto	matic extension of time	to	file (6 r	months fo	٦(
	ation required to file Form 990-T), or an addition							
	request an extension of time to file any of the							
	or Transfers Associated With Certain Persona							е
	ns). For more details on the electronic filing of the				ties	& Nonp	rotits.	_
	Automatic 3-Month Extension of Time. Or							_
-	ation required to file Form 990-T and requesting					te		ı
Part I only	y	. 					, . ▶ ∟_	ļ
	corporations (including 1120-C filers), partnersl	nps, REMIC	s, and trusts must use I					
<u>to file inc</u>	ome tax returns.			Enter filer's identifyin				<u>s</u>
Type or	Name of exempt organization or other filer, see in	nstructions		Employer identification nu	mbe	r (EIN) o	Г	
print					_			
_	FREEDOM PARTNERS CHAMBER OF C			45-373275	0			_
File by the due date for	Number, street, and room or suite no. If a P O. bo	x, see instruc	ctions	Social security number (SS	SN)			
filing your	2200 WILSON BLVD STE 102-533		 		_			_
return See instructions	City, town or post office, state, and ZIP code For	r a toreign ad	dress, see instructions					
	ARLINGTON, VA 22201-3324							_
Enter the	Return code for the return that this application	is for (file a	separate application fo	or each return)			0 1	į
Applicati	on	Return	Application				Return	-
ls For		Code	Is For			1	Code	
Form 990	or Form 990-EZ	01	Form 990-T (corporat	ion)			07	_
Form 990		02	Form 1041-A				08	_
	20 (individual)	03	Form 4720 (other tha	n individual)			09	_
Form 990		04	Form 5227				10	_
	D-T (sec 401(a) or 408(a) trust)	05	Form 6069				11	_
	0-T (trust other than above)	06	Form 8870				12	_
• The bo	ooks are in the care of ▶ _DUSTIN_PERRY							_
If the cIf thisfor the w	organization does not have an office or place of its for a Group Return, enter the organization's for hole group, check this box ▶	business ir bur digit Gro If it is for pa	oup Exemption Number ((GEN)		 _ If the and atta	s is	j
	the names and EINs of all members the extens) T)				_
	quest an automatic 3-month (6 months for a co					. The e		
	08/15 , 20 14 _, to file the	exempt or	ganization return for the	e organization nameo ai	oove	e ine e	ktension is	
Г	the organization's return for:							
>	calendar year 20 or	01 00 11		10/01	20	1 0		
▶	X tax year beginning 11/0	J <u>I</u> _, 20 <u>I</u> .	s, and ending	12/31_,	20_	13		
2 If th	ne tax year entered in line 1 is for less than 12 in	nonths, ched	ck reason: Initial r	eturn Final return	n			
	Change in accounting period	•						
	his application is for Form 990-BL, 990-PF, 9	90-T, 4720	, or 6069, enter the	tentative tax, less any				_
	refundable credits. See instructions.			·	3a	 \$		0
b If t	his application is for Form 990-PF, 990-T,	4720, or	6069, enter any re	efundable credits and				_
	mated tax payments made. Include any prior ye				3ь	\$		0
	ance due. Subtract line 3b from line 3a. Include							_
	ectronic Federal Tax Payment System). See instru				3с			0
Caution. I	f you are going to make an electronic funds withdrawa	al (direct deb	it) with this Form 8868, se	ee Form 8453-EO and Form	88	79-EO fo	r payment	_
instruction	ns							_
For Priva	cy Act and Paperwork Reduction Act Notice, see inst	ructions.			For	n 8868	(Rev 1-201	4)

Form 8868 (R	ev 1-2014) •				Page 2
• If you are	e filing for an Additional (Not Automatic) 3-Mo	onth Exten	sion, complete only Part I	and check this box	
	complete Part II if you have already been grain				
 If you are 	e filing for an Automatic 3-Month Extension, c	complete o	only Part I (on page 1)		
Part II	Additional (Not Automatic) 3-Month Ex	ctension o	f Time . Only file the orig	inal (no copies needed).	
			Eı	nter filer's identifying number, see	instructions
	Name of exempt organization or other filer, see in	structions		Employer identification number (E	IN) or
Type or					
print	FREEDOM PARTNERS CHAMBER OF C	OMMERCE,	, INC.	45-3732750	
-	Number, street, and room or suite no. If a P.O. box	x, see instruc	ctions	Social security number (SSN)	
File by the due date for	1515 N. COURTHOUSE ROAD, SUIT	E 620			
filing your	City, town or post office, state, and ZIP code For	a foreign ad	dress, see instructions		
return See instructions	ARLINGTON, VA 22201				
Enter the R	teturn code for the return that this application	is for (file a	separate application for ea	ach return)	. 01
Applicatio		Return	Application		Return
Is For		Code	Is For		Code
Form 990	or Form 990-EZ	01			
Form 990-		02	Form 1041-A		08
Form 4720	0 (individual)	03	Form 4720 (other than in	dıvıdual)	09
Form 990-	·	04	Form 5227		10
	-T (sec. 401(a) or 408(a) trust)	05	Form 6069		11
	-T (trust other than above)	06	Form 8870		12
	not complete Part II if you were not already	granted an		nsion on a previously filed For	n 8868.
	ks are in the care of ▶ DUSTIN PERRY				
	ne No. ▶ 571 858-2958	F	ax No. ▶	· · · · · · · · · · · · · · · · · · ·	
	ganization does not have an office or place of I	 business in	the United States, check the	nis box	▶□
	for a Group Return, enter the organization's for				is ıs
	ole group, check this box ▶ 🔲 . If				
	names and EINs of all members the extension				
	est an additional 3-month extension of time ur		1	1/15 , 20 14 .	
	alendar year , or other tax year beginni				20 13
	tax year entered in line 5 is for less than 12 m			turn Final return	
	Change in accounting period	, , , , , , , , , , , , , , , , , , , ,			
	in detail why you need the extension ADDIT	IONAL T	IME IS REQUIRED TO	ACCUMULATE THE	
	RMATION NECESSARY TO FILE A COM				
8a If this	application is for Forms 990-BL, 990-PF, 99	90-T, 4720	o, or 6069, enter the ten	tative tax, less any	
nonre	fundable credits. See instructions			8a \$	0
b If this	s application is for Forms 990-PF, 990-T,	4720, o	r 6069, enter any refun	dable credits and	
estima	ated tax payments made. Include any pri	ior year o	verpayment allowed as	a credit and any	
amou	nt paid previously with Form 8868.			8ь \$	0
	ice Due. Subtract line 8b from line 8a. Include	your paym	ent with this form, if requir		
(Elect	tronic Federal Tax Payment System) See instru	ctions		8c \$	0
	Signature and Verifica	ation mu	st be completed for P		
	Ities of perjury, I declare that I have examined the ind belief, it is true, correct, and complete, and that I	his form, in	cluding accompanying sched	•	best of my
Signature >			Title	Date ►	
				Form 8868	(Rev 1-2014)